



**Executive Board of the
United Nations Development
Programme, the United Nations
Population Fund and the United
Nations Office for Project Services**

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Organizational matters

Decisions adopted by the Executive Board in 2014

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First regular session 2014

(27 to 31 January 2014, New York)

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2014/1
UNDP gender equality strategy, 2014-2017

The Executive Board

1. *Takes note* of the report on the implementation in 2013 of the UNDP gender equality strategy, which is the final oral report on the implementation of the UNDP gender equality strategy, 2008-2013;
2. *Welcomes* the efforts of UNDP in implementing the gender equality strategy since 2008, and in achieving concrete gender equality development and institutional results;
3. *Takes note* of the new UNDP gender equality strategy, 2014-2017, which defines an ambitious agenda for advancing gender equality and women's empowerment across all areas of the work of UNDP, while respecting the mandates given by the relevant resolutions dealing with gender equality issues, as adopted by the main bodies of the United Nations system, including General Assembly resolutions;
4. *Commends* UNDP for carrying out a consultative and participatory process in preparing the gender equality strategy, 2014-2017;
5. *Notes with appreciation* the efforts of UNDP to align its gender equality strategy, 2014-2017, with the gender-related mandates of General Assembly resolution [67/226](#) on the quadrennial comprehensive policy review of operational activities for development of the United Nations system;
6. *Welcomes* the structure and framework of the gender equality strategy, 2014-2017, including its proposed entry points and explanations of how gender equality will be integrated into each outcome of the UNDP strategic plan, 2014-2017, and also welcomes the outline of the institutional arrangements supporting the integration of gender equality considerations into the activities of UNDP;
7. *Recognizes* that the gender equality strategy, 2014-2017, provides strategic guidance to UNDP business units to mainstream gender as they implement the UNDP strategic plan, 2014-2017;
8. *Requests* UNDP to take into account country-level dialogue about national priorities and needs, as reflected in programming instruments at country level, while implementing the gender equality strategy, 2014-2017, in programme countries;
9. *Takes note* of the inclusion of the institutional effectiveness monitoring matrix for monitoring and reporting on the implementation of institutional results;
10. *Urges* UNDP to implement the gender architecture, as outlined in its gender equality strategy, 2014-2017;
11. *Appreciates* that the new UNDP gender equality strategy, 2014-2017, builds upon the achievements of the previous strategy and, in particular, builds upon the range of institutional accountability and reporting mechanisms;
12. *Appreciates* the commitment of UNDP to addressing gender parity for staff at all levels of the organization through the recently developed gender parity strategy, 2014-2017, and requests UNDP to further improve gender parity at mid-to-senior levels, as well as to take steps to ensure the representation, at all staff levels, and at headquarters, regional and country levels, of women from programme countries, keeping in mind the principle of equitable geographical representation;

13. *Encourages* UNDP to expand gender steering and implementation mechanisms at the regional level in order to monitor the implementation of the gender equality strategy, 2014-2017;

14. *Notes* that paragraph 48 of the gender equality strategy will be replaced by the following paragraph: “All country offices will present a plan to ensure they have the necessary gender expertise for their specific programme and country context, noting that offices with a portfolio over \$25 million (at current funding levels, 40 country offices) would be expected to have a dedicated gender adviser in their office or equivalent dedicated capacity, bearing in mind that resource allocation is done on the basis of the United Nations Development Assistance Framework in consultation with the programme country. Country offices will be encouraged to explore with partner agencies, in particular with the United Nations Entity for Gender Equality and the Empowerment of Women (UN-Women), opportunities to leverage their expertise.”;

15. *Urges* UNDP to implement the gender equality strategy, 2014-2017, in a manner that ensures complementarity and avoids duplication through effective cooperation, collaboration and information-sharing to maximize synergies with other organizations of the United Nations system, especially UN-Women and other relevant stakeholders;

16. *Encourages* UNDP while implementing the gender equality strategy, 2014-2017, to assess innovative approaches, including access to enabling technologies as a means to empower women;

17. *Requests* UNDP to align reporting of the UNDP gender equality strategy, 2014-2017, with the annual reporting of the UNDP strategic plan, 2014-2017, and to report to the Executive Board on the implementation, performance and results of the gender equality strategy, 2014-2017, beginning at its annual session 2015.

31 January 2014

2014/2

UNDP global programme, 2014-2017

The Executive Board

1. *Approves* the UNDP global programme, 2014-2017 (DP/GP/3 and DP/GP/3/Corr.1);
2. *Emphasizes* that the UNDP global programme should focus on the highest priority and overarching goal of poverty eradication and reduction of inequalities and exclusion, and contribute to the outcomes of the UNDP strategic plan, 2014-2017:
 - (a) Growth and development are inclusive and sustainable, incorporating productive capacities that create employment and livelihoods for the poor and excluded;
 - (b) Citizen expectations for voice, development, the rule of law and accountability are met by stronger systems of democratic governance;
 - (c) Countries have strengthened institutions to progressively deliver universal access to basic services;
 - (d) Faster progress is achieved in reducing gender inequality and promoting women’s empowerment;
 - (e) Countries are able to reduce the likelihood of conflict, and lower the risk of natural disasters, including from climate change;
 - (f) Early recovery and rapid return to sustainable development pathways are achieved in post-conflict and post-disaster settings;

(g) Development debates and actions at all levels prioritize poverty, inequality and exclusion, consistent with our engagement principles;

3. *Requests* UNDP to improve, in consultation with Member States, the quality of the results and resources framework of the global programme in order to capture the specific contributions of the global programme to the overarching vision of the UNDP strategic plan, 2014-2017;

4. *Decides* that UNDP will take into account the areas of capacity building and resource mobilization for development, among others, which aim to achieve the eradication of poverty in accordance with the quadrennial comprehensive policy review of operational activities for development of the United Nations system;

5. *Acknowledges* that document DP/GP/3/Corr.1 should not entail any operational implications.

31 January 2014

2014/3

UNDP regional programme documents for Africa, Asia and the Pacific, Arab States, Europe and the Commonwealth of Independent States, and Latin America and the Caribbean, 2014-2017

The Executive Board

1. *Welcomes* the new regional programmes as an important step to improve the implementation of the new strategic plan;

2. *Encourages* strong coordination among the regional programmes in order to further improve coherence and comparability in implementing the programmes, and to ensure a clear and operational division of labour at global, regional and country levels.

30 January 2014

2014/4

A. Change of name of the Evaluation Office to the Independent Evaluation Office (UNDP)

The Executive Board

1. *Recognizes* that the UNDP Evaluation Policy (DP/2011/3) promotes structural independence of the evaluation function;

2. *Emphasizes* the need to safeguard the independence of the UNDP Evaluation Office and to clarify this status to stakeholders;

3. *Approves*, with immediate effect, a change of name from the UNDP Evaluation Office to the UNDP Independent Evaluation Office.

B. Medium-term evaluation plan (UNDP)

The Executive Board

1. *Recalls* its decision 2013/15 requesting the Evaluation Office to provide a detailed workplan that fully integrates the new UNDP strategic plan, 2014-2017;

2. *Notes with appreciation* document DP/2014/5, Evaluation Office of UNDP: medium-term evaluation plan, 2014-2017, which presents a comprehensive view of planned evaluations and other evaluation-related activities for the period of the UNDP strategic plan;
3. *Requests* that the management of UNDP allocate adequate and timely funding for the full implementation of the medium-term evaluation plan, 2014-2017, at global, regional and country levels;
4. *Also requests* that management at all levels enhance efforts to use evaluations to improve programme results and performance, and to make the programmes more results-oriented and more efficient;
5. *Looks forward* to the annual report on evaluation and the management response, to be presented at the annual session 2014 of the Executive Board;
6. *Underscores* the importance of the support of the Evaluation Office to country offices in conducting decentralized evaluations in order to continue to enhance their quality, and looks forward to the outcome of the 2014 independent review of the UNDP evaluation policy.

30 January 2014

2014/5

Transitional biennial budgeted evaluation plan, 2014-2015 (UNFPA)

The Executive Board

1. *Welcomes* the UNFPA transitional biennial budgeted evaluation plan, 2014-2015 (DP/FPA/2014/2);
2. *Notes with appreciation* the transparent and participatory consultative process undertaken by UNFPA in developing the transitional biennial budgeted evaluation plan, 2014-2015;
3. *Approves* the UNFPA transitional biennial budgeted evaluation plan, 2014-2015, as contained in document DP/FPA/2014/2, including its approach; the proposed corporate evaluations, as set out in annex 1; and the proposed programme-level evaluations, as set out in annex 2;
4. *Invites* UNFPA to hold discussions with the Executive Board on areas to be evaluated in 2016-2017, taking into account the topics as set out in annex 3 of document DP/FPA/2014/2.

30 January 2014

2014/6

Expression of appreciation to Mr. Jan Mattsson, Executive Director of UNOPS, 2006-2014

The Executive Board

1. *Notes with regret* that Mr. Jan Mattsson will retire from his position as Executive Director of the United Nations Office for Project Services (UNOPS) effective 31 March 2014;

2. *Recognizes* that through his leadership and vision, Mr. Mattsson and his team have transformed UNOPS, rebuilding the organization and restoring its financial credibility;
3. *Acknowledges* that through Mr. Mattsson's drive for efficiency, accountability and transparency, UNOPS has become a leader in United Nations reform and has been independently recognized as attaining world-class standards in core areas;
4. *Acknowledges* that by focusing efforts on sustainable project management, infrastructure and procurement, UNOPS has established itself as a central resource for the United Nations, governments and other partners;
5. *Further acknowledges* Mr. Mattsson's commitment to economic, social and environmental sustainability in UNOPS operations, and his strong emphasis on national ownership and capacity development;
6. *Recognizes with deep appreciation* that during his tenure as the Executive Director of UNOPS, Mr. Mattsson has exercised humility, compassion and professionalism, and in so doing, has personified the highest values of the United Nations;
7. *Commends* him for his effective and innovative leadership of UNOPS from 2006 to 2014, making the organization a visible champion of United Nations reform;
8. *Expresses* its deepest gratitude for his strong results-oriented leadership, and for his outstanding service to UNOPS and the United Nations over the course of 30 years in multiple roles, including at the highest levels as Assistant Secretary-General and Under-Secretary-General;
9. *Extends* its warmest wishes to Jan Mattsson for continued good health and success in all his future endeavours.

28 January 2014

2014/7

Modifications to the procedures for considering and approving UNDP and UNFPA country programme documentation

The Executive Board

1. *Endorses* the proposed modification to the procedures for considering and approving country programme documentation (DP/2014/8 and DP/FPA/2014/3), subject to the provisions of this decision;
2. *Welcomes* the continued efforts made by the members of the United Nations Development Group towards further harmonizing and streamlining programming instruments and processes in support of country programmes of cooperation, in line with the recommendations of the quadrennial comprehensive policy review of operational activities for development of the United Nations system;
3. *Stresses* that the programming process for UNDP and UNFPA cooperation should continue to emphasize national ownership;
4. *Further stresses* the important role of the Executive Board in the review and approval of country programme documents;
5. *Requests* UNDP and UNFPA to ensure a transparent and timely consultation process with the Executive Board, to provide sufficient time for discussion, and to ensure that all comments and recommendations made by Member States with regard to the draft country

programme documents be made available to Executive Board members prior to formal consideration of the country programme documents;

6. *Requests* that country programme documents continue to be developed on the basis of national plans and priorities, in consultation with national governments, the resident coordinator and other members of the United Nations country team, as well as with other relevant stakeholders at country level, in full alignment with the United Nations Development Assistance Framework (UNDAF), where applicable, and with the respective strategic plans of UNDP and UNFPA;

7. *Requests* UNDP and UNFPA to reduce the number of agency-specific instruments and processes, wherever possible, in particular in ‘delivering as one’ countries and countries deciding to apply the standard operating procedures, including by replacing country programme action plans and annual workplans with the UNDAF and the joint workplans of the UNDAF results groups;

8. *Encourages* UNDP and UNFPA to continue to work with the United Nations Children’s Fund to further harmonize their country programme document templates, associated documentation and annexes;

9. *Requests* UNDP and UNFPA to include the following elements in the country programme document and its annexes:

- (a) an indicative budget showing the expected use of regular and other resources;
- (b) a results and resources framework;
- (c) information on how the results, as reflected in the results and resources framework, relate to the strategic plan and the organization-wide results framework, to national priorities, and, as applicable, to the UNDAF;
- (d) a costed evaluation plan;
- (e) a statement of accountability for programme results;

10. *Requests* UNDP and UNFPA to ensure that the results and resources frameworks are an integral part of country programme documents and to translate them accordingly;

11. *Recalls* the importance of strictly observing the resolutions and rules, such as General Assembly resolution [67/292](#), establishing language arrangements for the different bodies and organs of the United Nations.

30 January 2014

2014/8

Reports of UNDP, UNFPA and UNOPS on the status of implementation of the recommendations of the Board of Auditors for 2012

The Executive Board

1. *Takes note* of the reports of UNDP (DP/2014/7), UNFPA (DP/FPA/2014/1) and UNOPS (DP/OPS/2014/1) on the status of implementation of the recommendations of the United Nations Board of Auditors for 2012;

With regard to UNDP and UNFPA:

2. *Welcomes* the unqualified audit opinions issued by the United Nations Board of Auditors for 2012 for UNDP and UNFPA;

3. *Also welcomes* the progress made by UNDP and UNFPA in addressing the top audit-related priorities in 2012-2013;

4. *Supports* ongoing UNDP and UNFPA management efforts in implementing the recommendations of the United Nations Board of Auditors for the year that ended on 31 December 2012;
5. *Requests* UNDP and UNFPA to continue to strengthen internal controls and improve oversight and monitoring of country offices, including the timely implementation of outstanding recommendations of the United Nations Board of Auditors, and to continue to ensure compliance with policies and procedures for procurement, inventory tracking and bank reconciliation;
6. *Notes* the action being taken by UNDP and UNFPA to address the high level of unfunded after-service liabilities, and encourages further work to ensure that employee benefits liabilities have finalized funding plans;
7. *Encourages* UNDP and UNFPA to prioritize the finalization of the revised framework for the harmonized approach to cash transfers, in coordination with other members of the United Nations Development Group, and to ensure improved oversight when the revised framework is implemented;

With regard to UNOPS:

8. *Welcomes* the unqualified and unmodified audit opinion issued by the United Nations Board of Auditors for the year 2012 for UNOPS;
9. *Welcomes* the progress made by UNOPS in addressing the audit-related priorities highlighted by the United Nations Board of Auditors;
10. *Supports* ongoing UNOPS management efforts to ensure that the remaining recommendations are implemented;
11. *Commends* the efforts of UNOPS management for successfully addressing the challenges faced by UNOPS in making the transition from the United Nations system accounting standards to the International Public Sector Accounting Standards.

30 January 2014

2014/9

Overview of decisions adopted by the Executive Board at its first regular session 2014

The Executive Board

Recalls that during its first regular session 2014, it:

Item 1

Organizational matters

Elected the following members of the Bureau for 2014:

- President: H.E. Mr. Peter Thomson (Fiji)
- Vice-President: H.E. Mr. Tuvako Nathaniel Manongi
(United Republic of Tanzania)
- Vice-President: Mr. Boyan Belev (Bulgaria)
- Vice-President: Mr. Vincent Herlihy (Ireland)
- Vice-President: Mr. Jonathan Viera (Ecuador)

Adopted the agenda and workplan for its first regular session 2014 (DP/2014/L.1).

Adopted the report of the second regular session 2013 (DP/2014/1) and its corrigendum (DP/2014/1/Corr.1).

Adopted the annual workplan for 2014 (DP/2014/CRP.1).

Approved the tentative workplan for the annual session 2014.

Agreed to the following schedule for the remaining sessions of the Executive Board in 2014:

Annual session 2014: 23 to 27 June 2014 (Geneva)

Second regular session 2014: 2 to 5 September 2014.

UNDP segment

Item 2

Gender in UNDP

Adopted decision 2014/1 on the UNDP gender equality strategy, 2014-2017.

Item 3

Country programmes and related matters (UNDP)

Adopted decision 2014/2 on the UNDP global programme, 2014-2017.

Adopted decision 2014/3 on the UNDP regional programme documents for Africa, Asia and the Pacific, Arab States, Europe and the Commonwealth of Independent States, and Latin America and the Caribbean, 2014-2017.

Adopted decision 2014/7 on modifications to the procedures for considering and approving UNDP and UNFPA country programme documentation.

Approved the following final country programme documents on a no-objection basis, without presentation or discussion, in accordance with decisions 2001/11 and 2006/36:

Africa region: Namibia;

Latin America and the Caribbean region: Mexico.

Item 4

South-South cooperation

Took note of and approved the strategic framework of the United Nations Office for South-South Cooperation, 2014-2017.

Item 5

Evaluation (UNDP)

Adopted decision 2014/4 on the: (a) change of name of the Evaluation Office to the Independent Evaluation Office; and (b) medium-term evaluation plan.

Item 9

Financial, budgetary and administrative matters

Took note of the response to the Executive Board on decision 2013/28 on additional resources for security measures.

Item 10
United Nations Capital Development Fund

Took note of the UNCDF strategic framework, 2014-2017, and the preliminary results for 2013.

UNFPA segment**Item 6**
Evaluation (UNFPA)

Adopted decision 2014/5 on the transitional biennial budgeted evaluation plan, 2014- 2015.

Took note of the joint evaluation report on the UNFPA-UNICEF joint programme on female genital mutilation/cutting: accelerating change.

Item 7
Country programmes and related matters

Adopted decision 2014/7 on modifications to the procedures for considering and approving UNDP and UNFPA country programme documentation.

Approved the following final country programme documents:

East and Southern Africa region: Namibia (DP/FPA/CPD/NAM/5);

Latin America and the Caribbean region: Mexico (DP/FPA/CPD/MEX/6).

UNOPS segment

Adopted decision 2014/6 on appreciation to Mr. Jan Mattsson, UNOPS Executive Director, 2006-2014.

Joint segment**Item 8**
Recommendations of the Board of Auditors

Adopted decision 2014/8 on the reports of UNDP, UNFPA and UNOPS on the status of implementation of the recommendations of the Board of Auditors for 2012.

Item 11
Field visits

Took note of the report of the field visit of the Executive Board of UNDP, UNFPA and UNOPS to Tajikistan, 24 to 30 June 2013 (DP-FPA/2014/CRP.1).

Joint meeting

Held a joint meeting of the Executive Boards of UNDP/UNFPA/UNOPS, UNICEF, UN-Women and WFP on 3 February 2014, which addressed the following topics: (a) performance standards on gender mainstreaming across the strategic plans, 2014-2017, of UNDP, UNFPA, UNOPS, UNICEF, UN-Women and WFP; and (b) coherence of United Nations action against poverty and vulnerability and towards resilience.

Also held the following briefings and informal consultations:

UNDP

Informal consultation on the status of the UNDP results frameworks and the UNDP country office support initiative;

Informal consultation on the United Nations Volunteers strategic framework, 2014-2017.

UNFPA

Informal consultation on the strategic framework of the UNFPA global and regional interventions, 2014-2017;

Informal briefing on the global programme for reproductive health commodity security, II

Informal briefing on UNFPA work on youth and adolescents.

UNDP, UNFPA and UNOPS

Briefing on the follow-up to the implementation of the quadrennial comprehensive policy review of operational activities for development of the United Nations system.

31 January 2014

2014/10

Report of the Administrator on the strategic plan: performance and results for 2013

The Executive Board

1. *Takes note* of the report of the Administrator on the strategic plan: performance and results for 2013 (DP/2014/11) and its annexes;
2. *Takes note with appreciation* of the efforts of UNDP to enhance its progress and performance reporting by developing a “report card” and *encourages* the management to further enhance it in the area of performance assessment;
3. *Also takes note with appreciation* of the achievements of UNDP in 2013;
4. *Encourages* UNDP to continue improving the quality of the annual report on performance and results by demonstrating progress at an aggregate level towards meeting the milestones and targets in the integrated results and resources framework and by including a more analytical narrative on challenges and lessons learned and how this will impact future programming;
5. *Further encourages* UNDP to effectively resource results-monitoring capacity at country and regional levels;
6. *Requests* UNDP to present to the Executive Board in an informal briefing at its second regular session 2014 an outline of the format and information that will be provided in the annual results report based on the integrated results and resources framework, which will allow for appropriate tracking of results achieved against actual and projected expenditures.

27 June 2014

2014/11

Integrated results and resources framework of the UNDP strategic plan, 2014-2017

The Executive Board

1. *Recalls* its decision 2013/27 on the UNDP strategic plan, 2014-2017;
2. *Notes with appreciation* the progress made by UNDP towards finalizing the integrated results and resources framework of the UNDP strategic plan, 2014-2017;
3. *Recognizes* that the integrated results and resources framework should effectively demonstrate the linkages between results and resources, and in this regard *encourages* reporting of resources allocated to different outcomes in the integrated results and resources framework, as well as reporting on resources utilized against respective outputs upon completion of the reporting cycle, in accordance with the priorities and areas of work of the strategic plan;
4. *Requests* UNDP to make any necessary adjustments to the integrated results and resources framework before the end of 2014, incorporating the views of Member States, as appropriate;
5. *Further requests* UNDP to finalize the maximum number of first and second year milestones and 2017 targets for an update on the final version of the integrated results and resources framework to the Executive Board at an informal session during its first regular session 2015 to support preparation of the annual report of the Administrator in 2015;
6. *Affirms* that the integrated results and resources framework of the UNDP strategic plan, 2014-2017, has been designed in conformity with results-based management principles, with each level of results directly or indirectly related to UNDP programmes and with expected results and targets determined on the basis of country programmes or internationally agreed standards and commitments;
7. *Further affirms* that the results contained in the integrated results and resources framework of the UNDP strategic plan, 2014-2017, will be achieved with the assistance of UNDP programmes in the respective countries, as well as of UNDP regional and global programmes;
8. *Acknowledges* that all international indicators included in the integrated results and resources framework and the corresponding benchmarking for targets have been established in conformity with available international standards;
9. *Recognizes*, in this regard, that where established international targets and indicators are not available, especially at the output level, all attempts will be made to set them using relevant and verifiable country targets and indicators, incorporating the views of the concerned programme countries;
10. *Requests* UNDP to ensure that any relevant indicators and targets of the integrated results and resources framework are made consistent with the sustainable development goals in the context of the post-2015 development agenda, when appropriate;
11. *Calls on* UNDP to apply the integrated results and resources framework as soon as possible and to keep the Executive Board informed on progress and challenges encountered in this process.

27 June 2014

2014/12**Report on results achieved by the United Nations Capital Development Fund in 2013***The Executive Board*

1. *Takes note* of the report on results achieved by the United Nations Capital Development Fund (UNCDF) in 2013 (DP/2014/12) and the continued strong performance of UNCDF against set targets;
2. *Takes note* of the integrated results and resources matrix, 2014-2017;
3. *Recognizes* the strategic positioning of the flexible investment mandate of UNCDF in developing innovative partnerships with public- and private-sector development partners, particularly linked to domestic resource mobilization, within the areas of expertise of UNCDF, and *notes* the relevance of this expertise could be useful to the discussions on the post-2015 development agenda;
4. *Takes note* of the continuous steady growth in UNCDF resources (18 per cent in 2013) and expenditures, which appears to be an indication of the strong relevance of demand for UNCDF services from least developed countries (LDCs) and other development partners alike;
5. *Expresses concern* that regular resources, while growing slightly in 2013, remain short of the \$25 million threshold required to sustain UNCDF programming in 40 LDCs; and *notes with concern* that, as a result, the number of LDCs supported by UNCDF dropped from 37 in 2012 to 33 in 2013;
6. *Recognizes* that a minimum threshold of regular resources is required to sustain the UNCDF mandate in order to continue to leverage other resources and follow-on investments for the benefit of LDCs; and against this background *calls on* Member States, in a position to do so, to contribute to UNCDF regular resources to ensure that it can reach the “critical mass” target of \$25 million per year in annual regular resources to ensure support to at least 40 LDCs;
7. *Notes with appreciation* the efforts of UNCDF to further streamline its business processes, and engage in innovative partnerships and products that complement its regular resources, including by mobilizing more flexible other resources, as appropriate, according to local circumstances;
8. *Requests* UNCDF to present an analysis on its cost recovery practices with a view to achieving greater efficiency and results.

27 June 2014

2014/13**United Nations Volunteers: report of the Administrator***The Executive Board*

1. *Takes note* of the report of the Administrator (DP/2014/13);
2. *Commends* UNV for the successful development and launch of its strategic framework and integrated results and resources matrix, 2014-2017, and for its efforts to improve operational effectiveness and efficiency;
3. *Notes* that future reports of the Administrator will be structured using the new results framework;

4. *Expresses* appreciation for the outstanding contribution that UN Volunteers, including UN Online Volunteers, mobilized by UNV, make to peace and to the development achievements of programme countries and United Nations partners;
5. *Encourages* UNV to develop new forward-looking and innovative approaches to integrating volunteerism into programmes and initiatives, including those involving South-South cooperation;
6. *Requests* that Member States and United Nations entities develop strong partnerships with UNV to ensure a stronger integration of volunteerism in their development programming;
7. *Acknowledges* and *supports* the ongoing work of UNV in its Global Youth Programme, and *calls on* Member States and United Nations entities to provide opportunities and relevant policy infrastructure for youth volunteerism;
8. *Commends* UNV for its active and successful engagement in the Rio+20 process, and *encourages* UNV to continue to contribute to the development and implementation of the post-2015 development agenda;
9. *Welcomes* the Special Voluntary Fund report, 2009-2013, presented by UNV, *agrees* to expand the mandate of the Fund that will allow the scaling-up and replication of successful projects as outlined in the report, and *calls on* Member States to increase funding to that Fund;
10. *Calls upon* UNDP to continue to provide to UNV all the necessary programmatic, administrative, financial and legal support to deliver on its mandate.

27 June 2014

2014/14

Annual report on evaluation, 2013 (UNDP)

The Executive Board

1. *Takes note* of the annual report on evaluation (DP/2014/14) and *welcomes* its more comprehensive nature;
2. *Urges* UNDP to address in a timely manner the findings and recommendations from the annual report on evaluation, with a view towards improving programme performance, effectiveness and efficiency;
3. *Welcomes* joint evaluations and *encourages* UNDP to present to the Executive Board the management responses to joint evaluations;
4. *Requests* UNDP to ensure that evaluation findings are fully considered and used in preparing key policies, strategies and programmes;
5. *Approves* the revised programme of work for 2014 and proposed programme of work for 2015 of the Independent Evaluation Office of UNDP, and *emphasizes* the importance of maintaining an adequate funding level for this Office as a way of safeguarding its effectiveness and independence;
6. *Requests* the Independent Evaluation Office of UNDP to submit a costed programme of work for consideration at the annual session 2015 of the Board and to informally discuss the 2014/2015 costed programme of work with the Board prior to the second regular session 2014;
7. *Encourages* the Independent Evaluation Office of UNDP to further develop its methodology for efficiency analysis, in time for the Assessments for Development Results to be undertaken by the Office in 2015;

8. *Looks forward* to the independent review of the UNDP evaluation policy and its assessment of UNDP progress in developing as a learning organization;
9. *Notes* the improvement in the quality of decentralized evaluations and the efforts to improve UNDP monitoring and evaluation capacity at country and regional levels and *requests* UNDP to take adequate measures to ensure compliance with evaluation plans, improve the quality and use of decentralized evaluations and reduce the rate of overdue management responses;
10. *Recognizes* the progress of UNDP in developing management responses for all evaluations carried out by the Independent Evaluation Office of UNDP, and *requests* UNDP to explain the level of completed actions in the future management commentaries on the annual report on evaluation.

27 June 2014

2014/15

Annual report of the Executive Director of UNFPA

(a) Report of the Executive Director for 2013: Progress in implementation of the strategic plan, 2008-2013

(b) Statistical and financial review, 2013

(c) Report on the recommendations of the Joint Inspection Unit in 2013

The Executive Board

1. *Takes note with appreciation* of the documents that make up the report of the Executive Director for 2013: DP/FPA/2014/5 (Part I, Part I/Add.1 and Part II);
2. *Welcomes* the progress achieved in implementing the results frameworks of the UNFPA strategic plan, 2008-2013;
3. *Takes note* of the recommendations of the Joint Inspection Unit in 2013, especially those aspects that have particular relevance to the work of UNFPA;
4. *Acknowledges* the efforts undertaken by UNFPA to implement the revised strategic direction and the recommendations of the midterm review of the strategic plan, 2008-2013, through the business plan;
5. *Recognizes* the significance of increasing and achieving stability and predictability in contributions to UNFPA regular resources, which are the foundation and bedrock of the Fund's operations;
6. *Recognizes* that timeliness in the payment of contributions is essential to maintaining liquidity and facilitating continuous programme implementation, with full respect to national ownership of development;
7. *Takes note with appreciation* that UNFPA is contributing to the relevant processes and activities relating to the post-2015 development agenda discussions;
8. *Requests* UNFPA to present to the Executive Board in an informal briefing at its second regular session 2014 an outline of the format and information that will be provided in the annual report 2015, based on the integrated results and resources framework of the strategic plan, including those from the global and regional interventions, which will allow for appropriate tracking of results achieved against expenditures.

27 June 2014

2014/16**Strategic framework for UNFPA global and regional interventions, 2014-2017***The Executive Board*

1. *Welcomes* the proposed strategic framework for UNFPA global and regional interventions, 2014-2017, including the results and resources framework for UNFPA regional and global interventions, as outlined in documents DP/FPA/2014/8 and DP/FPA/2014/8/Add.1;
2. *Approves* the strategic framework for UNFPA global and regional interventions, 2014-2017, contained in document DP/FPA/2014/8; and *endorses* the results and resources framework for UNFPA global and regional interventions, 2014-2017, contained in document DP/FPA/2014/8/Add.1;
3. *Endorses* the proposal of UNFPA to conduct in 2016 an independent evaluation of the global and regional interventions, to be commissioned by the independent Evaluation Office of UNFPA; *encourages* UNFPA to coordinate the evaluation, for complementarity, with the follow-up on the implementation of the recommendations of the audit of the Global and Regional Programme by the Division for Oversight Services; and *requests* that UNFPA ensures an appropriate and timely follow-up to relevant findings, as and when appropriate;
4. *Requests* that UNFPA report annually on the global and regional interventions as part of the annual report of the Executive Director, summarizing the contributions of the results and resources of the global and regional interventions to the achievements under the strategic plan, 2014-2017;
5. *Invites* UNFPA to include in the annual report of the Executive Director an annex providing information about the implementation of the global and regional interventions, at an aggregated level, summarizing results achieved, monitoring activities, including programme performance reviews, as well as oversight activities;
6. *Encourages* UNFPA to implement interventions at country level in close coordination with Governments, taking into account regional and country-specific circumstances.

27 June 2014

2014/17**Annual report on evaluation, 2013 (UNFPA)***The Executive Board*

1. *Takes note with appreciation* of the annual report on evaluation, 2013 (DP/FPA/2014/7);
2. *Expresses* its continuing support for strengthening the evaluation function at UNFPA;
3. *Requests* the UNFPA Evaluation Office to include in the annual report on evaluation information on the implementation of the evaluation policy and the biennial budgeted evaluation plan, 2014-2015;
4. *Requests* UNFPA to report on progress in addressing key issues and challenges in evaluation in the annual report on evaluation, and to ensure that the management response proposes concrete actions to address them;
5. *Requests* UNFPA to report to the Executive Board, within the annual report of the Executive Director, on follow-up to management responses to corporate and programme-level evaluations;

6. *Urges* UNFPA to ensure that management responses address evaluation findings and recommendations in a timely manner, with a view to improving programme performance, effectiveness and efficiency;
7. *Stresses* that the monitoring and evaluation functions are intrinsically linked, and *encourages* UNFPA to further strengthen capacity building and professionalization of the monitoring and evaluation functions in UNFPA, especially at regional and country levels;
8. *Welcomes* joint evaluations and *encourages* UNFPA to present to the Executive Board management responses to joint evaluations.

27 June 2014

2014/18

Updating the UNFPA oversight policy

The way forward on updating the UNFPA oversight policy

The Executive Board

1. *Takes note* of the report on the way forward on updating the UNFPA oversight policy (DP/FPA/2014/CRP.2);
2. *Requests* UNFPA to review and update its oversight policy, (i) incorporating all decisions related to oversight made by the Executive Board since the approval of the policy in 2008, and (ii) reflecting changes in the structure, roles and responsibilities of organizational units involved in oversight functions, as well as improvement in language, knowledge and practices in oversight;
3. *Further requests* the Executive Director of UNFPA to keep the Board informed on progress made; *and welcomes* the intention of UNFPA to hold informal consultations with the Executive Board on the update of the policy;
4. *Looks forward* to the presentation, for consideration and approval by the Executive Board at its first regular session 2015, of a revised oversight policy.

27 June 2014

2014/19

Revised UNFPA financial regulations and rules

(a) Revised UNFPA financial regulations and rules

(b) Report of the Advisory Committee on Administrative and Budgetary Questions on the revision of the UNFPA financial regulations and rules

The Executive Board

1. *Welcomes* the report on the revised UNFPA financial regulations and rules;
2. *Endorses* the recommendations contained in the report of the Advisory Committee on Administrative and Budgetary Questions (ACABQ) on the revision of the UNFPA financial regulations and rules;
3. *Approves* the revisions of the financial regulations subject to the following provisions:
 - (i) Include “non-member States which participate in the General Assembly as observers” in the first sentence of regulation 2.1 (j), for the first sentence of this regulation to read as follows: “‘Government’ shall mean the Government of a Member State of the United Nations, of a non-member State which participates in

the General Assembly as an observer, of a member State of a specialized agency, or of the International Atomic Energy Agency.”;

- (ii) Delete the term ‘under exceptional circumstances’ from the first sentence of regulation 13.5 and replace it with ‘, for purposes of After Service Health Insurance (ASHI), other longer-term employee benefits liabilities for annual leave and repatriation as well as MARS fund,’ for the first sentence of this regulation to read as follows: “Account being taken of the objectives and policies of UNFPA and the special requirements of its operations including liquidity, moneys not required immediately may be placed in liquid fixed-term instruments and, for the purposes of After Service Health Insurance (ASHI), other longer-term employee benefits liabilities for annual leave and repatriation as well as MARS fund, in other investment instruments, by the Secretary General, in consultation with the Executive Director.”;
 - (iii) Delete the term ‘such as environmental sustainability’ from regulation 15.2 for sub-paragraph (a) of this regulation to read as follows: “(a) best value for money considering all relevant factors, including costs and benefits to UNFPA.”;
 - (iv) *Acknowledges* the commitment of UNFPA to keep rule 111.4 under review;
 - (v) *Takes note of* the fact that UNFPA has addressed the petty cash reporting requirements at policy level, as recommended by ACABQ in relation to rule 114.7 (c);
4. *Takes note* of the changes to the financial rules and that the revised financial regulations and rules will become effective July 1, 2014.

27 June 2014

2014/20 Annual report of the Executive Director, UNOPS

The Executive Board

1. *Welcomes* the appointment of the new Executive Director;
2. *Takes note* of the significant contributions made by UNOPS, often in the most challenging environments, to the operational results of the United Nations and its partners in 2013;
3. *Welcomes* the transformational change of UNOPS during the period of the strategic plan, 2010-2013;
4. *Welcomes* the firm platform established for implementing the strategic plan, 2014-2017, focused on sustainable development;
5. *Welcomes* the continued increase of UNOPS delivery;
6. *Welcomes* the increase in implementation of audit recommendations to 93 per cent;
7. *Appreciates* the continued efforts of UNOPS to increase the percentage of female staff;
8. *Welcomes* the leadership role that UNOPS plays in procurement, infrastructure and project management.

27 June 2014

2014/21

Reports of UNDP, UNFPA and UNOPS on internal audit and investigations for 2013

(a) UNDP report on internal audit and investigations

(b) Report of the Director, Division of Oversight Services, on UNFPA internal audit activities in 2013

(c) Activity report for 2013 of the Internal Audit and Investigations Group of UNOPS

The Executive Board

With regard to UNDP, UNFPA and UNOPS:

1. *Welcomes* the progress of UNDP, UNFPA and UNOPS in addressing audit-related management issues in 2013;
2. *Notes with appreciation* efforts to implement outstanding audit recommendations from previous reports;
3. *Notes with concern* the number of recurring recommendations in the areas of project management, financial management, monitoring and procurement, and *requests* UNDP, UNFPA and UNOPS to step up their efforts to achieve the timely, full, complete, and sustained implementation of all outstanding and new audit recommendations, including by strengthening capacity at regional and country office levels;
4. *Urges* UNDP, UNFPA and UNOPS to continue to strengthen the audit and investigative functions, and ensure these offices are sufficiently resourced to carry out their mandates effectively, including through analysis of audit coverage and resources in future annual reports;
5. *Underscores* the need for effective oversight controls in regional and country offices and measures to ensure compliance with policies and procedures for the delegation of authority and risk management;
6. *Welcomes* progress on revising the harmonized approach to cash transfers (HACT) and *encourages* UNDP and UNFPA management to ensure effective implementation and oversight;
7. *Welcomes* the inclusion of information regarding financial losses identified by investigation and *requests* UNDP and UNFPA to incorporate further information in future reports on the manner and amount of recovery;

With regard to UNDP:

8. *Takes note* of the report on internal audit and investigations (DP/2014/16), its annexes and the management response;
9. *Expresses* its continuing support for strengthening the internal audit and investigation functions of UNDP, and *encourages* UNDP management to ensure that established investigator posts are filled without delays;
10. *Takes note* of the annual report of the Audit Advisory Committee for 2013;
11. *Notes with appreciation* efforts to increase resourcing of the audit and investigation office and *encourages* UNDP management to prioritize the clearance of cases carried forward;
12. *Requests* UNDP management to provide information on how accountability and oversight mechanisms will operate in the new UNDP structure, so ensuring the appropriate level of effective internal control;

13. *Recognizes* that effective risk management is essential to delivery of the strategic plan and *encourages* management to step up efforts to mainstream risk management throughout operations;

With regard to UNFPA:

14. *Takes note* of the report of the Director of the Division for Oversight Services on UNFPA internal audit and investigation activities in 2013 (DP/FPA/2014/6), its annexes and the management response;

15. *Expresses* its continuing support for the strengthening of the audit and investigation functions at UNFPA;

16. *Acknowledges and supports* the engagement of the Office of Audit and Investigation Services in joint oversight activities;

17. *Takes note* of the annual report of the Audit Advisory Committee and the management response thereto contained in DP/FPA/2014/6 (Add.1);

18. *Encourages* UNFPA to develop and implement effective risk management policies to ensure effective delivery of the strategic plan;

With regard to UNOPS:

19. *Takes note* of the annual report of the Internal Audit and Investigations Group for 2013 (DP/OPS/2014/3);

20. *Notes with appreciation* the progress made in implementation of audit recommendations more than 18 months old;

21. *Takes note* of the annual report of the Strategy and Audit Advisory Committee for 2013 (in line with Executive Board decision 2008/37).

27 June 2014

2014/22

Reports of the ethics offices of UNDP, UNFPA and UNOPS

The Executive Board

1. *Welcomes* the reports of the ethics offices of UNDP, UNFPA and UNOPS (DP/2014/17, DP/FPA/2014/4 and DP/OPS/2014/4);

2. *Commends* the leadership of UNDP, UNFPA and UNOPS management for their continued support and commitment to the work of the ethics offices, and *urges* management to continue its efforts to allocate sufficient resources to the ethics function;

3. *Notes with appreciation* the vital contributions made by the ethics offices to foster a culture of ethics, integrity, and accountability, and *urges* the offices to continue enhancing that culture;

4. *Requests* the ethics offices, if they have not already done so, to improve protections for whistle-blowers by developing and implementing an effective policy on protection against retaliation that specifies a statute of limitations of a minimum of six months for reporting retaliation;

5. *Encourages* the ethics offices to continue expanding their ethics training programmes to (a) include specific details on whistle-blower protections; (b) ensure training reaches all levels of staff, including management and staff in remote field offices; and (c) gather and use feedback on the training programmes to ensure the interventions continue to be effective and appropriate, and represent a good investment of resources;

6. *Also encourages* the ethics offices to continue their efforts to achieve coherence with other members of the Ethics Panel of the United Nations regarding the ethics policies, standards and practices of their respective agencies.

27 June 2014

2014/23

Overview of decisions adopted by the Executive Board at its annual session 2014

The Executive Board

Recalls that during its annual session 2014, it:

Item 1

Organizational matters

Adopted the agenda and workplan for its annual session 2014 (DP/2014/L.2);

Adopted the report of the first regular session 2014 (DP/2014/9);

Approved the tentative workplan for the second regular session 2014;

Agreed to the following schedule for the remaining session of the Executive Board in 2014:

Second regular session 2014: 2 to 5 September 2014.

UNDP segment

Item 2

Annual report of the Administrator

Adopted decision 2014/10 on the annual report of the Administrator: performance and results for 2013;

Took note of the report of UNDP on the recommendations of the Joint Inspection Unit in 2013 (DP/2014/11/Add.1);

Took note of the statistical annex (DP/2014/11/Add.2).

Item 3

UNDP strategic plan, 2014-2017

Adopted decision 2014/11 on the integrated results and resources framework, 2014-2017.

Item 4

Human Development Report

Took note of the oral report on consultations regarding the 2015 Human Development Report in accordance with General Assembly resolution 57/264.

Item 5

United Nations Capital Development Fund (UNCDF)

Adopted decision 2014/12 on the report on results achieved by the United Nations Capital Development Fund in 2013.

Item 6
United Nations Volunteers

Adopted decision 2014/13 on the report of the Administrator on the United Nations Volunteers programme.

Item 7
Evaluation (UNDP)

Adopted decision 2014/14 on the annual report on evaluation, 2013.

Item 8
Country programmes and related matters (UNDP)

Took note of the first one-year extensions of the country programmes for Algeria, Argentina, Lebanon, Libya and Uganda for a period of one year, from 1 January to 31 December 2015 (DP/2014/15);

Approved the two-year extension of the country programme for Botswana, from 1 January 2015 to 31 December 2016;

Approved, on an exceptional basis, the country programme document for Kenya;

Took note of the following draft country programme documents and the comments made thereon:

Africa

Draft country programme document for Angola (DP/DCP/AGO/3)

Draft country programme document for the Comoros (DP/DCP/COM/2)

Arab States

Draft country programme document for the State of Kuwait (DP/DCP/KWT/2)

Draft country programme document for Tunisia (DP/DCP/TUN/2)

Latin America and the Caribbean

Draft country programme document for the Bolivarian Republic of Venezuela (DP/DCP/VEN/2).

UNFPA segment

Item 9
Evaluation (UNFPA)

Adopted decision 2014/15 on the report of the Executive Director for 2013: progress in implementation of the UNFPA strategic plan, 2008-2013;

Took note of the statistical and financial review, 2013 (DP/FPA/2014/5, Part I, Add.1);

Took note of the report on the recommendations of the Joint Inspection Unit in 2013 (DP/FPA/2014/5, Part II).

Item 10
Evaluation (UNFPA)

Adopted decision 2014/16 on the strategic framework for UNFPA global and regional interventions, 2014-2017.

Item 11
Evaluation (UNFPA)

Adopted decision 2014/17 on the annual report on evaluation.

Item 12

Financial, budgetary and administrative matters (UNFPA)

(a) Updating the UNFPA oversight policy

Adopted decision 2014/18 on the way forward in updating the UNFPA oversight policy.

(b) Revised UNFPA financial regulations and rules

Adopted decision 2014/19 on the revised UNFPA financial regulations and rules;

Took note of the report of the Advisory Committee on Administrative and Budgetary Questions on revision of UNFPA financial regulations and rules (DP/FPA/2014/13).

Item 13

Country programmes and related matters (UNFPA)

Approved the second programme extension, for one year, for Guinea-Bissau;

Approved the two-year programme extension for Burundi;

Approved, on an exceptional basis, the country programme document for Kenya (DP/FPA/DCP/KEN/8);

Took note of the first one-year programme extensions for Algeria, Lebanon and Uganda (DP/FPA/2014/10; DP/FPA/2014/11);

Took note of the following draft country programme documents and the comments made thereon:

East and Southern Africa

Draft country programme document for Angola (DP/FPA/DCP/ANG/7)

Draft country programme document for the Comoros (DP/FPA/DCP/COM/6)

West and Central Africa

Draft country programme document for Sierra Leone (DP/FPA/DCP/SLE/6)

Arab States

Draft country programme document for Tunisia (DP/FPA/DCP/TUN/9)

Asia and the Pacific

Draft country programme document for Afghanistan (DP/FPA/DCP/AFG/4)

Draft country programme document for Timor-Leste (DP/FPA/DCP/TLS/3)

Latin America and the Caribbean

Draft country programme document for the Bolivarian Republic of Venezuela (DP/FPA/DCP/VEN/3).

UNOPS segment

Item 14

United Nations Office for Project Services (UNOPS)

Adopted decision 2014/20 on the annual report of the Executive Director, UNOPS.

Joint segment**Item 15****Internal audit and oversight**

Adopted decision 2014/21 on the (a) UNDP report on internal audit and investigations; (b) report of the Director, Division for Oversight Services, on UNFPA internal audit and oversight activities in 2013; and (c) activity report for 2013 of the Internal Audit and Investigations Group of UNOPS.

Item 16**Reports of the ethics offices of UNDP, UNFPA and UNOPS**

Adopted decision 2014/22 on the reports of the ethics offices of UNDP, UNFPA and UNOPS.

Item 17**Other matters**

Held the following briefings and consultations:

UNDP

UNDP informal consultation on QCPR funding issues.

27 June 2014

2014/24**Funding commitments to UNDP and implementation of the quadrennial comprehensive policy review of operational activities for development***The Executive Board*

1. *Takes note* of the annual review of the financial situation, 2013 (DP/2014/20 and Add.1) and the status of regular resources funding commitments to UNDP and its funds and programmes for 2014 and onwards (DP/2014/21);
2. *Requests* UNDP to continue to improve its effectiveness and efficiency, including through the reduction of management costs, and to further strengthen its transparency and accountability in an effort to strengthen development results and increase contributions from Member States;
3. *Notes* the consultative process with Member States regarding possible approaches to critical mass of core resources as well as other resources that are more predictable, less restricted/earmarked and aligned to the outcomes of the Strategic Plan, 2014-2017, in line with General Assembly resolution 67/226 of 21 December 2012 on the quadrennial comprehensive policy review of operational activities for development;
4. *Notes* the common principles for the concept of critical mass of resources and core resources as developed by the United Nations funds and programmes, and *further notes* the background paper prepared by UNDP, dated 20 August 2014, on 'Achieving critical mass for development success', as a commitment to eliminate poverty and ensure the voluntary, universal and multilateral character of UNDP programmes;

5. *Welcomes* the work undertaken so far by UNDP to develop a publicly accessible online platform for tracking results and resources, including increased visibility for contributors of core funding;
6. *Welcomes* the intent of UNDP to improve programme management with stronger reliance on better data and evidence, investment in robust design, ongoing learning and adjustments driven by monitoring and rigorous and independent evaluations as well as active risk management, as incentives to increase core and more predictable, less restricted non-core contributions, and *requests* UNDP to inform the Board on progress achieved, through the annual report of the Administrator;
7. *Notes* the importance of regular resources, which form the bedrock of the organization as they allow UNDP to plan ahead, be strategic and responsive, strengthen accountability, transparency and oversight, advance United Nations coherence and coordination and provide predictable, differentiated services to respond to the needs of all programme countries, particularly the poorest and most vulnerable;
8. *Notes* the important need to enhance the quality, predictability and alignment to the Strategic Plan of contributions to other resources, which comprise an important complement to the regular resource base;
9. *Recognizes* that government cost-sharing constitutes an earmarked funding mechanism that strengthens national ownership as well as contributes to the achievement of country programmes and, in that regard, *underlines* the need to take the special characteristics of government cost-sharing into account when considering mechanisms to incentivize less restricted/earmarked non-core funding, while ensuring the alignment of such resources to the Strategic Plan;
10. *Encourages* Member States to prioritize regular resources and other resources that are more predictable, less restricted/earmarked and aligned to the outcomes of the Strategic Plan, 2014-2017;
11. *Urges* Member States to commit, as early as possible, contributions to UNDP regular resources for 2014 and onwards, if possible through multi-year pledges;
12. *Recalls* the importance of funding predictability and timeliness of payments to avoid liquidity constraints in regular resources;
13. *Requests* UNDP, in consultation with the Executive Board, to continue to explore incentives, mechanisms and funding windows to broaden the donor base and to support donors to increase their core contributions as well as to shift to less restricted/earmarked non-core funding, and in this regard *requests* UNDP to present to the Executive Board a resource mobilization strategy towards this end for consideration at its first regular session of 2015;
14. *Recalls* its decision 2013/9 and in this regard, *encourages* UNDP, in the context of the planned review of the new cost-recovery methodology and the related rates in 2016, to propose adjustments, as required, for the consideration of the Executive Board that may strengthen the incentives for providing more predictable and less restricted/earmarked core and non-core funding;

15. *Decides* to organize, with the support of the UNDP secretariat, on an annual basis during the second regular session of the Executive Board, a structured dialogue with Member States to monitor and follow up the predictability, flexibility and alignment of resources provided for the implementation of the Strategic Plan, 2014-2017, including information on funding gaps.

5 September 2014

2014/25

Funding commitments to UNFPA and implementation of the quadrennial comprehensive policy review of operational activities for development

The Executive Board

1. *Takes note* of the report on contributions by Member States and others to UNFPA and revenue projections for 2014 and future years (DP/FPA/2014/15);
2. *Requests* UNFPA to continue to improve its effectiveness and efficiency, including through the reduction of management costs, and to further strengthen its transparency and accountability, in an effort to strengthen development results and increase contributions from Member States;
3. *Notes* the consultative process with Member States regarding possible approaches to critical mass of core resources as well as other resources that are more predictable, less restricted/earmarked and aligned to the outcomes of the Strategic Plan, 2014-2017, in line with General Assembly resolution 67/226 of 21 December 2012 on the quadrennial comprehensive policy review of operational activities for development;
4. *Takes note* of the efforts made by UNFPA to broaden the funding base and to mobilize additional resources and other forms of support from diversified sources;
5. *Welcomes* the work undertaken so far by UNFPA to develop a publicly accessible online platform for tracking results and resources, including increased visibility for contributors of core funding;
6. *Notes* the common principles for the concept of critical mass of resources and core resources as developed by the United Nations funds and programmes, and *further notes* the background paper related to implementation of the quadrennial comprehensive policy review of operational activities for development on 'Funding the UNFPA Strategic Plan, 2014-2017' (DP/FPA/2014/CRP.5);
7. *Notes* the important need to enhance the quality, predictability and alignment to the Strategic Plan of contributions to other resources, which comprise an important complement to the regular resource base;
8. *Emphasizes* that regular resources are the bedrock of UNFPA and essential to maintaining the multilateral, neutral and universal nature of its mandate and to carry out its work, and, in this regard, *encourages* UNFPA to further mobilize these resources while continuing to mobilize supplementary resources for its thematic funds and programmes, to respond to the needs of all programme countries, particularly the poorest and most vulnerable;
9. *Acknowledges* the need for continued strong political and increased financial support as well as predictable core funding in order to assist countries to achieve the internationally agreed development goals as well as to support countries through the

implementation of the country programmes in advancing their national goals relating to the Framework of Action for follow-up to the Programme of Action of the International Conference on Population and Development beyond 2014 and the post-2015 sustainable development framework;

10. *Encourages* all Member States to increase their contributions to regular resources, including by making contributions during the first half of the year and to make multi-year pledges in order to ensure effective programming;

11. *Encourages* Member States that have not yet provided their contributions to regular resources for 2014 to do so as early as possible; *encourages* all programme country Governments to consider expanding their contributions to programmes in their own countries, including on the support for Millennium Development Goals 3, 4, 5 and 6, in order to accelerate results and achieve the targets by 2015;

12. *Requests* UNFPA, in consultation with the Executive Board, to continue to explore incentives, mechanisms and funding windows to broaden the donor base and to support donors to increase their core contributions as well as to shift to less restricted/earmarked non-core funding; and, in this regard, *requests* UNFPA to present a resource mobilization strategy toward this end at the second regular session of the Executive Board in 2015;

13. *Recalls* its decision 2013/9 and, in this regard, *encourages* UNFPA, in the context of the planned review of the new cost-recovery methodology and the related rates in 2016, to propose adjustments, as required, for the consideration of the Executive Board that may strengthen incentives for providing more predictable and less restricted/earmarked core and non-core funding;

14. *Decides* to organize, with the support of the UNFPA secretariat, on an annual basis during the second regular session of the Executive Board, a structured dialogue with Member States to monitor and follow up on the predictability, flexibility and alignment of resources provided for implementation of the Strategic Plan, 2014-2017, including information on funding gaps.

5 September 2014

2014/26

Annual statistical report on the procurement activities of the United Nations system, 2013

The Executive Board

1. *Takes note* of the annual statistical report on the procurement activities of the United Nations system, 2013 (DP/OPS/2014/5);
2. *Appreciates* the contributions of the United Nations entities which have provided the information necessary to compile the annual statistical report and *encourages* all entities of the United Nations to participate in contributing to this important procurement report;
3. *Appreciates* the transparency under which the report is made available to the public by UNOPS through the International Aid Transparency Initiative on data transparency;
4. *Acknowledges* the value of the annual thematic supplements and their importance in contributing to the professionalism of the procurement profession;

5. *Welcomes* the arrival of the new Executive Director and her remarks to the Executive Board and *looks forward* to working with her.

5 September 2014

2014/27

Report of UNDP, UNFPA and UNOPS on joint procurement activities

The Executive Board

1. *Welcomes* the report of UNDP, UNFPA and UNOPS on joint procurement activities (DP-FPA-OPS/2014/1);
2. *Also welcomes* the progress made in joint procurement initiatives, including savings;
3. *Underlines* the importance of continuing to deliver more streamlined, cost-effective, efficient and harmonized procurement to enable improved delivery of development assistance and generate savings that allow additional resources to reduce poverty in programme countries, as stated in paragraph 2 of document DP-FPA-OPS/2014/1;
4. *Urges* UNDP, UNFPA and UNOPS and *invites* other United Nations agencies to go beyond common services procurement in considering collaborative opportunities to address commodities and support to programme services, particularly those of significant value;
5. *Strongly encourages* UNDP, UNFPA and UNOPS, other United Nations agencies to work closer together, with the High-level Committee on Management Procurement Network and with other development partners, centrally and at country level, to further identify opportunities to aggregate demand and consolidate buying to obtain better prices;
6. *Welcomes* and *encourages* prioritization of the joint spend analysis currently being undertaken on four key commodity and service areas;
7. *Calls upon* UNDP, UNFPA and UNOPS and *invites* other United Nations agencies, as consistent with their mandates, to incorporate the building of programme country procurement capacity into its overall capacity development work, and to increase opportunities for suppliers from developing countries and countries with economies in transition;
8. *Requests* UNDP, UNFPA and UNOPS to further improve the monitoring of joint procurement activities;
9. *Also requests* UNDP, UNFPA and UNOPS to report on the implementation of the United Nations model framework for vendor sanctions, as part of their regular reporting;
10. *Looks forward* to the next report of UNDP, UNFPA and UNOPS on joint procurement activities setting out details of successful joint procurement activities, including items, volumes, values and the time periods in which they have been achieved;

11. *Requests* UNDP, UNFPA and UNOPS to further enhance the analysis in future reports, including quantified information on efficiency gains, lessons learned, challenges in pursuing a collaborative approach and how they are being addressed.

5 September 2014

2014/28

Global Environment Facility: amendments to GEF Instrument

The Executive Board

1. *Takes note* of the note of the Administrator concerning proposed amendments to the Instrument for the Establishment of the Restructured Global Environment Facility (DP/2014/23);
2. *Decides* to adopt the amendments to the Instrument for the Establishment of the Restructured Global Environment Facility as approved by the Fifth Assembly of the Global Environment Facility held in Cancún, Mexico on 28-29 May 2014;
3. *Requests* the Administrator to transmit the present decision to the Chief Executive Officer and Chairperson of the Global Environment Facility.

5 September 2014

2014/29

Overview of decisions adopted by the Executive Board at its second regular session 2014

The Executive Board

Recalls that during its second regular session of 2014, it:

Item 1

Organizational matters

Approved the agenda and workplan for its second regular session of 2014 (DP/2014/L.3);

Approved the report of the annual session of 2014 (DP/2014/18);

Agreed to the following schedule of future sessions of the Executive Board in 2015:

First regular session 2015:	26-30 January 2015
Annual session 2015:	1-12 June 2015 (New York)
Second regular session 2015:	1-4 September 2015

Approved the draft annual workplan of the Executive Board for 2015 (DP/2014/CRP.2) and adopted the tentative workplan for the first regular session of 2015.

UNDP segment

Item 2

Financial, budgetary and administrative matters

Adopted decision 2014/24 on funding commitments to UNDP and implementation of the quadrennial comprehensive policy review of operational activities for development.

Item 3

Funding commitments

Adopted decision 2014/24 on funding commitments to UNDP and implementation of the quadrennial comprehensive policy review of operational activities for development.

Item 4

UNDP country programmes and related matters

Approved the following country programmes in accordance with decision 2014/7:

Africa: Sierra Leone

Asia and the Pacific: Afghanistan, Timor-Leste

Europe and the Commonwealth of Independent States: Bosnia and Herzegovina

Latin America and the Caribbean: Ecuador, Paraguay

Approved the following country programmes on a no-objection basis without presentation or discussion, in accordance with decisions 2001/11 and 2006/36:

Africa: Angola, Comoros

Arab States: Kuwait, Tunisia

Latin America and the Caribbean: Bolivarian Republic of Venezuela

Approved the exceptional third one-year extension of the country programme for Guinea-Bissau;

Approved the exceptional fourth one-year extension of the country programme for the Syrian Arab Republic;

Took note of the first one-year extension of the country programme for Iraq.

Item 14

Implementation of the quadrennial comprehensive policy review of operational activities for development

Adopted decision 2014/24 on funding commitments to UNDP and implementation of the quadrennial comprehensive policy review of operational activities for development.

Item 15

Other matters

Adopted decision 2014/28 on the Global Environment Facility: amendments to GEF Instrument.

UNFPA segment

Item 5

Updating the UNFPA oversight policy

Took note of the draft revised UNFPA oversight policy.

Item 6

Funding commitments to UNFPA

Adopted decision 2014/25 on funding commitments to UNFPA and implementation of the quadrennial comprehensive policy review of operational activities for development.

Item 7

Financial, budgetary and administrative matters

Took note of the updated integrated resource plan for 2014-2017.

Item 8

Country programmes and related matters

Approved the two-year programme extension for Botswana (DP/FPA/2014/13);

Approved, in accordance with Executive Board decision 2006/36, the final country programme documents for the following countries:

Afghanistan (DP/FPA/CPD/AFG/4);

Angola (DP/FPA/CPD/ANG/7);

Comoros (DP/FPA/CPD/COM/6);

Sierra Leone (DP/FPA/CPD/SLE/6);

Timor-Leste (DP/FPA/CPD/TLS/3);

Tunisia (DP/FPA/CPD/TUN/9); and

Bolivarian Republic of Venezuela (DP/FPA/CPD/VEN/3).

Approved, in accordance with Executive Board decision 2014/7, the country programme documents for the following countries:

Bosnia and Herzegovina (DP/FPA/CPD/BIH/2);

Ecuador (DP/FPA/CPD/ECU/6);

Guatemala (DP/FPA/CPD/GTM/7);

Paraguay (DP/FPA/CPD/PRY/7); and

State of Palestine (DP/FPA/CPD/PSE/5).

Item 9

Implementation of the quadrennial comprehensive policy review of operational activities for development

Adopted decision 2014/25 on funding commitments to UNFPA and implementation of the quadrennial comprehensive policy review of operational activities for development.

UNOPS segment**Item 10****Annual statistical report on the procurement activities of the United Nations system, 2013**

Adopted decision 2014/26 on the annual statistical report on the procurement activities of the United Nations system, 2013.

Joint segment**Item 11****Financial, budgetary and administrative matters**

Adopted decision 2014/27 on the report of UNDP, UNFPA and UNOPS on joint procurement activities.

Item 12**Follow-up to UNAIDS Programme Coordinating Board meeting**

Took note of the report on the implementation of decisions and recommendations of the Programme Coordinating Board of the Joint United Nations Programme on HIV/AIDS (DP/2014/24–DP/FPA/2014/16 and Corr.1).

Item 13**Field visits**

Took note of the report on the joint field visit to Panama and El Salvador (DP/FPA/OPS-ICEF-UNW-WFP/2014/CRP.8).

Took note of the report on the Executive Board field visit to Fiji and Samoa (DP-FPA/2014/CRP.2).

Item 15**Other matters**

Took note of the statement by the Vice-Chairperson of the UNDP/UNFPA/UNOPS/UN-Women Staff Council.

Held the following informal briefings and consultations:

UNDP

Informal consultation on the independent review of the UNDP evaluation policy;

Presentation of the results and resources framework of the UNDP global programme, 2014-2017;

Briefing on the outline of the UNDP annual results reports.

UNFPA

Briefing on the outline of annual report of the Executive Director of UNFPA.

UNOPS

Briefing of the new UNOPS Executive Director.

Joint

Joint UNDP, UNFPA, UNICEF and WFP informal consultation on the common country programme documents.

5 September 2014

**TENTATIVE WORKPLAN
EXECUTIVE BOARD OF UNDP, UNFPA and UNOPS
FIRST REGULAR SESSION 2015
(26 – 30 January 2015, New York)**

<i>Day/Date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
Wednesday, 7 January			Election of the Bureau of the Executive Board for 2015
Monday, 26 January	10 a.m.- 1 p.m.	1	ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> • Adoption of the agenda and workplan for the session • Adoption of the report of the second regular session 2014 • Adoption of the annual workplan 2015 of the Executive Board <p style="text-align: center;">UNDP SEGMENT</p> <p style="text-align: center;">STATEMENT BY THE ADMINISTRATOR</p>
		2	FINANCIAL, BUDGETARY AND ADMINISTRATIVE MATTERS <ul style="list-style-type: none"> • UNDP engagement in direct budget support and pooled funding (decision 2013/3)
		3	COUNTRY PROGRAMMES AND RELATED MATTERS <ul style="list-style-type: none"> • Country programme documents • Extensions of country programmes • Approval of country programme documents
	3 – 5:30 p.m.	4	EVALUATION <ul style="list-style-type: none"> • Review of the UNDP evaluation policy and management response
	<i>5:30 to 6 p.m.</i>		<i>Informal consultations on draft decisions</i>
Tuesday, 27 January	10 a.m.- 1 p.m.	4	UNDP SEGMENT (cont'd) EVALUATION (continued) <ul style="list-style-type: none"> • Joint UNDP/GEF evaluation of the GEF small grants programme and management response • Joint UNDP/UNEP/FAO evaluation of the UN-REDD Programme and management response
		<i>5 – 6 p.m.</i>	
Wednesday, 28 January	10 a.m.–1 p.m.	5	UNFPA SEGMENT STATEMENT BY THE EXECUTIVE DIRECTOR OVERSIGHT <ul style="list-style-type: none"> • Updated UNFPA oversight policy
		6	COUNTRY PROGRAMMES AND RELATED MATTERS <ul style="list-style-type: none"> • Approval of country programme documents • Extensions of country programmes

<i>Day/Date</i>	<i>Time</i>	<i>Item</i>	<i>Subject</i>
	3-5 p.m.	7	UNOPS SEGMENT STATEMENT BY THE EXECUTIVE DIRECTOR
	5 - 6 p.m.		<i>Informal consultations on draft decisions</i>
Thursday, 29 January	10 a.m.- 1 p.m.	8	JOINT SEGMENT RECOMMENDATIONS OF THE BOARD OF AUDITORS <ul style="list-style-type: none"> • Reports of UNDP and UNOPS on the status of implementation of the recommendations of the Board of Auditors for 2013 • UNFPA report on the follow-up to the report of the United Nations Board of Auditors for 2013: Status of implementation of recommendations
	3 – 6 p.m.		
Friday, 30 January	10 a.m.- 1 p.m.		
	3 – 6 p.m.	9	OTHER MATTERS <ul style="list-style-type: none"> • Adoption of pending decisions
		1	ORGANIZATIONAL MATTERS <ul style="list-style-type: none"> • Adoption of the tentative workplan for the annual session 2014
Monday, 2 February	10 a.m. to 1 p.m. 3 to 6 p.m.		JOINT MEETING OF THE EXECUTIVE BOARDS OF UNDP, UNFPA and UNOPS, UNICEF, UN-WOMEN AND WFP