DETAILED MAPPING OF UNDP'S REGIONAL ASSETS AND CAPACITIES IN RESPONSE TO EXECUTIVE BOARD DECISION 2019/15

26 August 2019

1.   The mapping of UNDP's regional assets and capacities responds to Executive Board decision 2019/15 in which the Board requested UNDP to "provide, for information at the next session of the Executive Board, a detailed mapping of their regional assets and capacities, […]". To facilitate Executive Board members' understanding of UNDP's assets and capacities at regional level, the table below should be read with the following parameters in mind:

- The table provides an up-to-date overview of UNDP's assets and capacities at regional level, providing the latest staffing figures as of August 2019, regional programme core allocations for the current year and estimates of regional programme non-core expenditures as per the latest 2019 projections.

- It provides a comprehensive overview of assets and capacities clustered in UNDP's five regional hubs in Addis Ababa (including sub-regional assets in Dakar and Nairobi), Amman, Bangkok, Istanbul and Panama City.

- It maps two types of assets located in UNDP's regional hubs, namely (a) country-facing staff who support the implementation of UNDP's country programmes, and (b) region-facing staff who support the implementation of UNDP's regional (cross-border) programmes.

- It is important to note that UNDP's country-facing staff in the regional hubs include staff with cross-regional programme, policy and partnership functions (see staff category 2 in the table). These are mostly staff who belong to the newly established Global Policy Network and, as part of this network, support country offices across all regions based on their area of expertise, irrespective of their region-specific location.

- The table distinguishes between core and non-core regional programme funded staff and related expenditures to show the proportion of regional programme resources that is earmarked to specific programmes and projects (staff category 5).

- It provides explanatory endnotes, where specific data needs to be contextualized for a more nuanced understanding.

2.   UNDP stands ready to update the below data, answer questions and provide further clarifications, as necessary. Executive Board members are invited to direct technical questions to Mr. Darshak Shah, UNDP Chief Finance Officer.

Countries/territories supported by Regional Hubs with UNDP programme activities

- **Regional Africa (***regional hubs in Addis Ababa, Ethiopia; Dakar, Senegal; and Nairobi, Kenya***):** Angola, Benin, Botswana, Burkina Faso, Burundi, Cabo Verde, Cameroon, Central African Republic, Chad, Comoros, Democratic Republic of the Congo, Congo, Côte d'Ivoire, Equatorial Guinea, Eritrea, Eswatini, Ethiopia, Gabon, Gambia, Ghana, Guinea, Guinea-Bissau, Kenya, Lesotho, Liberia, Madagascar, Malawi, Mali, Mauritania, Mauritius, Mozambique, Namibia, Niger, Nigeria, Rwanda, Sao Tome and Principe, Senegal, Seychelles, Sierra Leone, South Africa, South Sudan, Togo, Uganda, United Republic of Tanzania, Zambia, and Zimbabwe.

- **Regional Asia Pacific (***regional hub in Bangkok, Thailand***):** Afghanistan, Bangladesh, Bhutan, Cambodia, China, Cook Islands, Democratic People's Republic of Korea, Fiji (Republic of), Kiribati, India, Indonesia, Iran (Islamic Republic of), Lao People's Democratic Republic, Malaysia, Maldives, Marshall Islands, Micronesia (Federated States of), Mongolia, Myanmar, Nauru, Nepal, Niue, Pakistan, Palau, Papua New Guinea, Philippines, Samoa, Solomon Islands, Sri Lanka, Thailand, Timor-Leste, Tokelau, Tonga, Tuvalu, Vanuatu, and Viet Nam.

- **Regional Arab States (***regional hub in Amman, Jordan***):** Algeria, Bahrain, Djibouti, Egypt, Iraq, Jordan, Kuwait, Lebanon, Libya, Morocco, Programme of Assistance to the Palestinian People, Qatar, Saudi Arabia, Somalia, Sudan, Syrian Arab Republic, Tunisia, and the United Arab Emirates, and Yemen.

- **Regional Europe and Central Asia** *(regional hub in Istanbul, Turkey):* Albania, Armenia, Azerbaijan, Belarus, Bosnia and Herzegovina, Georgia, Kazakhstan, Kosovo (UNSCR 1244), Kyrgyzstan, Republic of Moldova, Montenegro, North Macedonia, Serbia, Tajikistan, Turkey, Turkmenistan, Ukraine, and Uzbekistan.

- **Latin America and the Caribbean** *(regional hub in Panama City, Panama):* Anguilla, Antigua and Barbuda, Argentina, Aruba, Bahamas, Barbados, Belize, Bermuda, Bolivia (Plurinational State of), Brazil, Cayman Islands, Chile, Colombia, Costa Rica, Cuba, Curacao, Dominica, Dominican Republic, Ecuador, El Salvador, Grenada, Guatemala, Guyana, Haiti, Honduras, Jamaica, Mexico, Montserrat, Netherlands Antilles, Nicaragua, Panama, Paraguay, Peru, Saint Kitts and Nevis, Saint Lucia, Saint Vincent and Grenadines, Sint Maarten, Suriname, Trinidad and Tobago, Turks and Caicos Islands, Uruguay, Venezuela (Bolivarian Republic of) and British Virgin Islands.

		Regional Africa		Regional Asia Pacific		Regional Arab States		Regional Europe and Central Asia		Regional Latin America and Caribbean	
1.	Country Office Management and Support (country-facing)[i]	P5 and above:	3	P5 and above:	4	P5 and above:	1	P5 and above:	3	P5 and above:	1
		P1/NOA to P4/NOD:	9	P1/NOA to P4/NOD:	5	P1/NOA to P4/NOD:	3	P1/NOA to P4/NOD:	3	P1/NOA to P4/NOD:	0
		GS levels:	3	GS levels:	3	GS levels:	2	GS levels:	1	GS levels:	1
2.	Programme, Policy and Partnerships (country-facing)[ii]	P5 and above:	8	P5 and above:	11	P5 and above:	1	P5 and above:	10	P5 and above:	4
		P1/NOA to P4/NOD:	28	P1/NOA to P4/NOD:	39 [x]	P1/NOA to P4/NOD:	21	P1/NOA to P4/NOD:	32 [xi]	P1/NOA to P4/NOD:	15
		GS levels:	14	GS levels:	12	GS levels:	3	GS levels:	7	GS levels:	9
3.	Operations (country-facing)[iii]	P5 and above:	0	P5 and above:	1	P5 and above:	1	P5 and above:	1	P5 and above:	0
		P1/NOA to P4/NOD:	7	P1/NOA to P4/NOD:	6	P1/NOA to P4/NOD:	8	P1/NOA to P4/NOD:	9	P1/NOA to P4/NOD:	10
		GS levels:	6	GS levels:	0	GS levels:	9	GS levels:	11	GS levels:	13
4.	Regional Programmes and Initiatives (TRAC/core funded)[iv]	P5 and above:	2	P5 and above:	3	P5 and above:	1	P5 and above:	0	P5 and above:	0
		P1/NOA to P4/NOD:	5	P1/NOA to P4/NOD:	1	P1/NOA to P4/NOD:	0	P1/NOA to P4/NOD:	0	P1/NOA to P4/NOD:	0
		GS levels:	2	GS levels:	1	GS levels:	0	GS levels:	0	GS levels:	0
5.	Regional Programmes and Initiatives (non-core/XB funded)[v]	P5 and above:	4	P5 and above:	1	P5 and above:	3	P5 and above:	0	P5 and above:	0
		P1/NOA to P4/NOD:	11	P1/NOA to P4/NOD:	5	P1/NOA to P4/NOD:	12	P1/NOA to P4/NOD:	8	P1/NOA to P4/NOD:	8
		GS levels:	1	GS levels:	1	GS levels:	5	GS levels:	1	GS levels:	5
Country facing staff (1+2+3)			78		81		49		77		53
Regional prog. staff (4+5)			25		12		21		9		13
Total staff			**103**		**93**		**70**		**86**		**66**
Regional prog./proj. expenditure (TRAC/Core)[vi]		TRAC/Core:	$22,770,883 [viii]	TRAC/Core:	$5,244,796	TRAC/Core:	$2,411,000	TRAC/Core:	$944,715	TRAC/Core:	$1,200,000
Regional prog./proj. expenditure (Non-core)[vii]		Non-core:	$13,127,234 [ix]	Non-core:	$12,200,000	Non-core:	$7,707,407	Non-core:	$18,500,000 [xii]	Non-core:	$8,026,522
Total regional prog./proj. expenditure			**$35,898,117**		**$17,444,796**		**$10,118,407**		**$19,444,715**		**$9,226,522**

[i] Capacity/assets at regional level which support Country Office management.

[ii] Programmes, policy, and partnership capacity/assets at regional level which support Country Offices in host and other regions.

[iii] Operations assets/capacities at regional level which support UNDP Country Offices and other UN agencies.

[iv] Regional programmes/project capacities that are core funded.

[v] Regional programmes/project capacities that are non-core funded.

[vi] Regional programme/project expenditure that is core funded, including anticipated programme/project delivery for 2019, staff costs for category 4 & General Operating Expenses.

[vii] Regional programme/project expenditure that is non-core funded, including anticipated programme/project delivery for 2019, staff costs for category 5 & General Operating Expenses.

[viii] and [ix] 70% of these amounts have been allocated to Country Offices for programme/project activities.

[x] This figure includes 16 Global Environment Facility (GEF) staff, who are clustered in the Bangkok Regional Hub but provide programme support globally.

[xi] This figure includes 13 Global Fund To Fight AIDS, Tuberculosis and Malaria and 15 GEF staff, who are clustered in the Istanbul Regional Hub but provide programme support globally.

[xii] $11.5 million of this amount is projected non-core regional programme delivery under the GEF portfolio.